



Future in Business Solution

LX International contributes to enhancing customer competitiveness by delivering value that exceeds expectations. We discover and provide differentiated customer value to shape the future of Business Solution.

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About LX

- Overview
- Affiliates

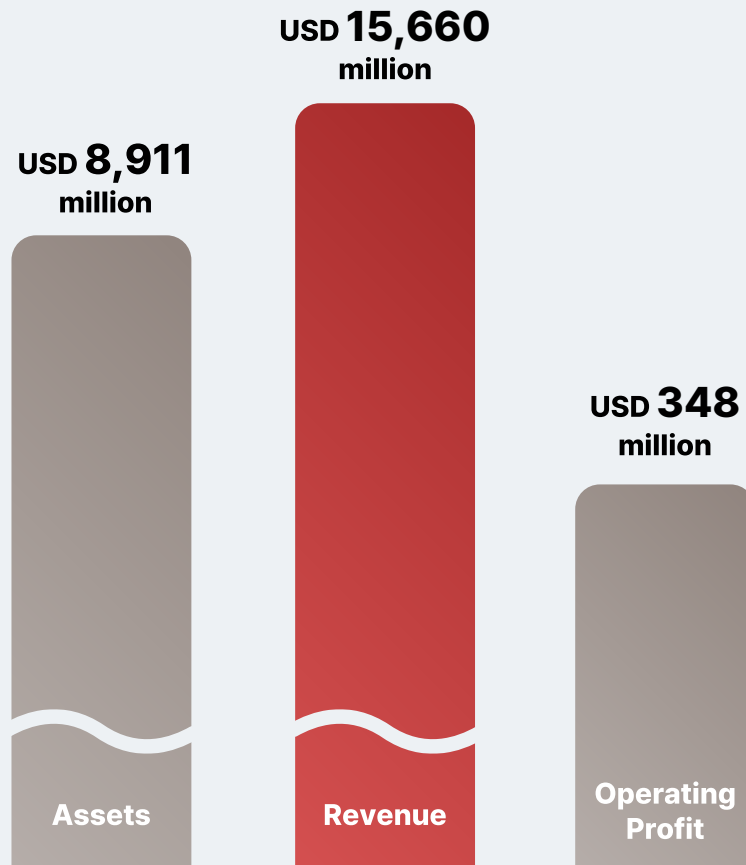
Link to a Sustainable Future

A sustainable future is driven by connecting Korea with the world, everyday life with advanced technology, and both present and future generations.

LX is a leading Korean business group that creates new value by connecting advanced technologies with everyday life, building on the innovation-driven legacy of its founding company.

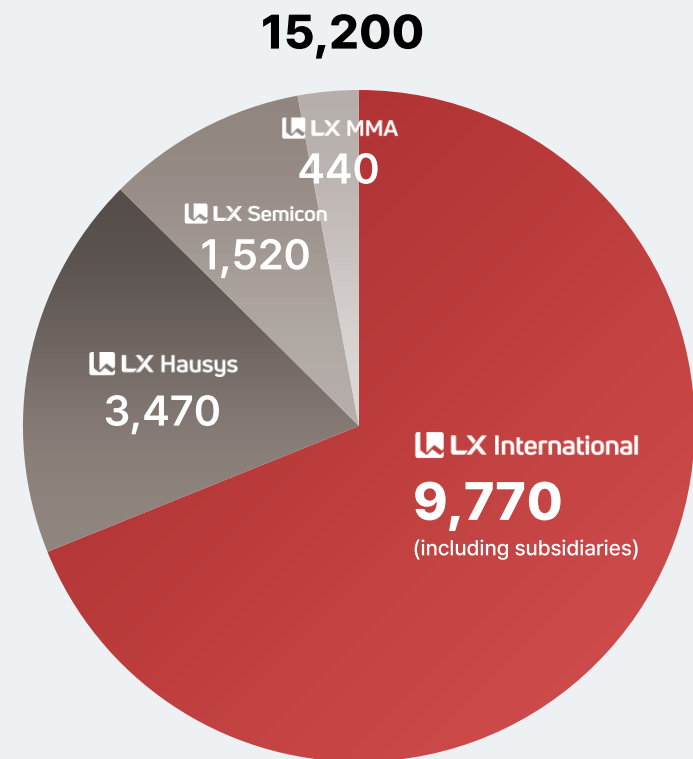
Business Performance

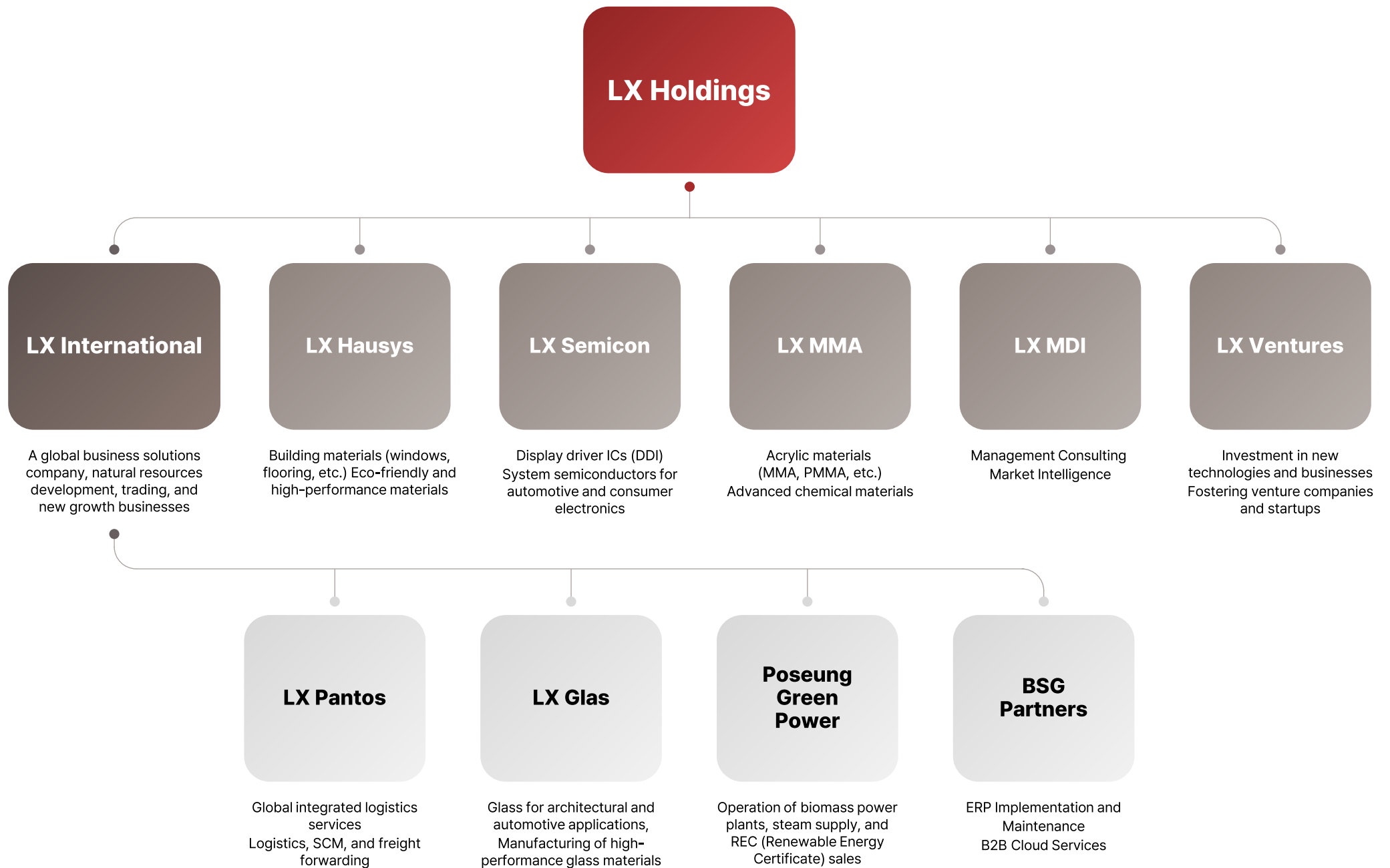
(As of 2025, on a consolidated basis)



Employees

(As of 2025, on a consolidated basis)





About LX International

- Overview
- Management Philosophy
- History
- Subsidiaries

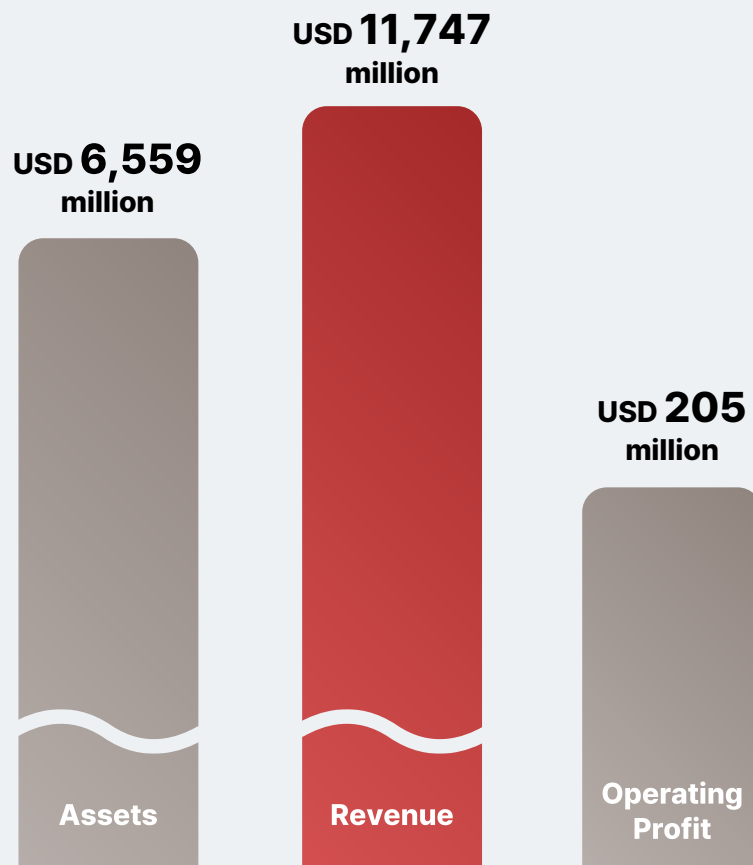
Future in Business Solution

LX International proactively addresses customers' pain points and delivers differentiated customer value to shape the future of Business Solutions.

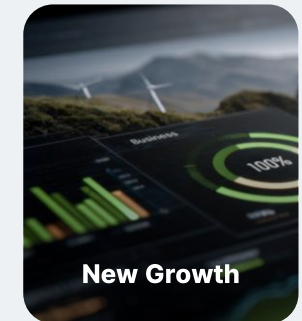
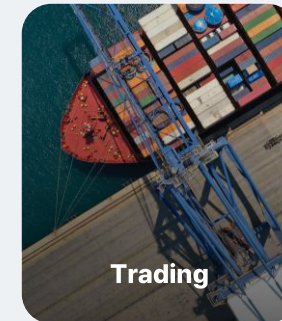
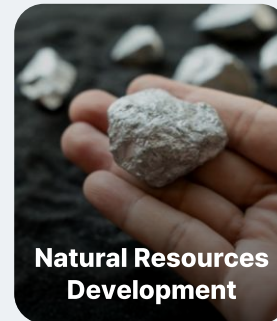
LX International contributes to strengthening customer competitiveness by delivering value that exceeds expectations. We discover and provide differentiated customer value to shape the future of Business Solution.

Business Performance

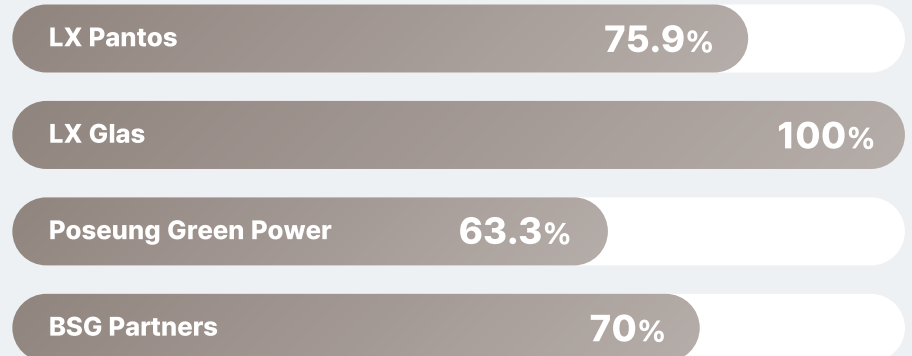
(As of 2025, on a consolidated basis)



Business



Key Subsidiaries (Equity Stake)



LX International is dedicated to creating customer value and enhancing business value based on its vision of Future in Business Solution, aiming to become a forward-thinking and innovation-driven company.

Future in Business Solution

Vision

LX International creates business solutions that preemptively solve clients' pain points and provide differentiated value.

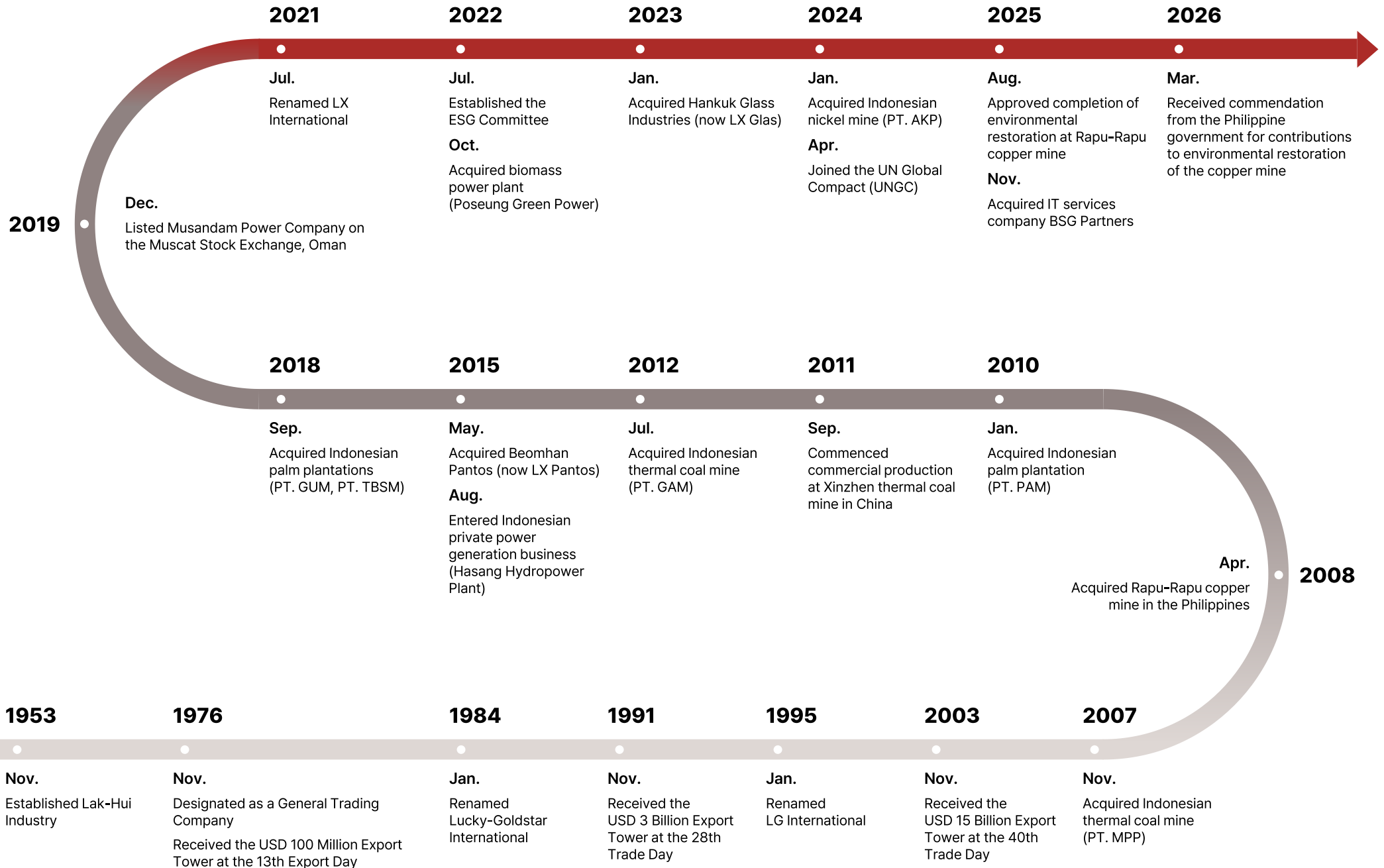
Mission

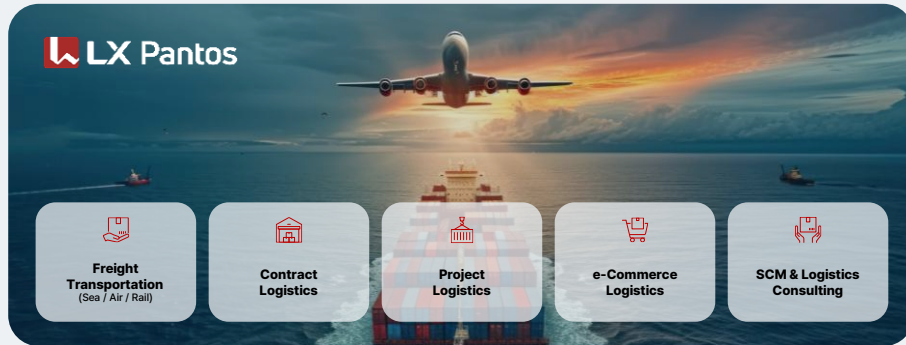
Provide critical resources to humanity
Develop new business solutions
Enhance client's competitiveness

Principles

Stand by client's side at all times
Try something new and difficult
Become competitive talents
Break down organizational barriers

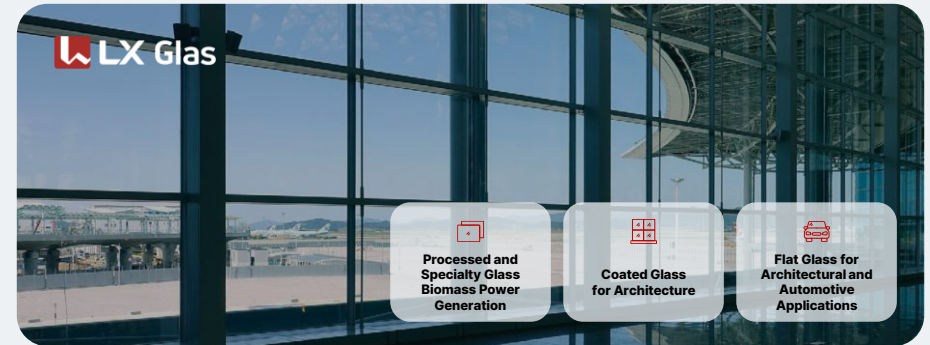






LX Pantos

LX Pantos is Korea's leading global logistics company, solidifying its position as a comprehensive logistics provider. With an expansive global network and advanced logistics information systems, the company connects major ports and airports around the world-creating value beyond logistics through its integrated network systems.



LX Glas

Founded in 1957 as Korea's first flat glass manufacturer, LX Glas has led the glass industry ever since. Centered on its coated-glass processing capabilities, LX Glas has secured advanced technological expertise and contributes to the development of Korea's glass industry by creating eco-friendly and smart residential environments.



Poseung Green Power

Poseung Green Power operates a biomass combined heat and power (CHP) plant that uses unused forest biomass as fuel. The plant generates up to 43 MW of electricity per hour and also supplies steam as part of a district energy business.



BSG Partners

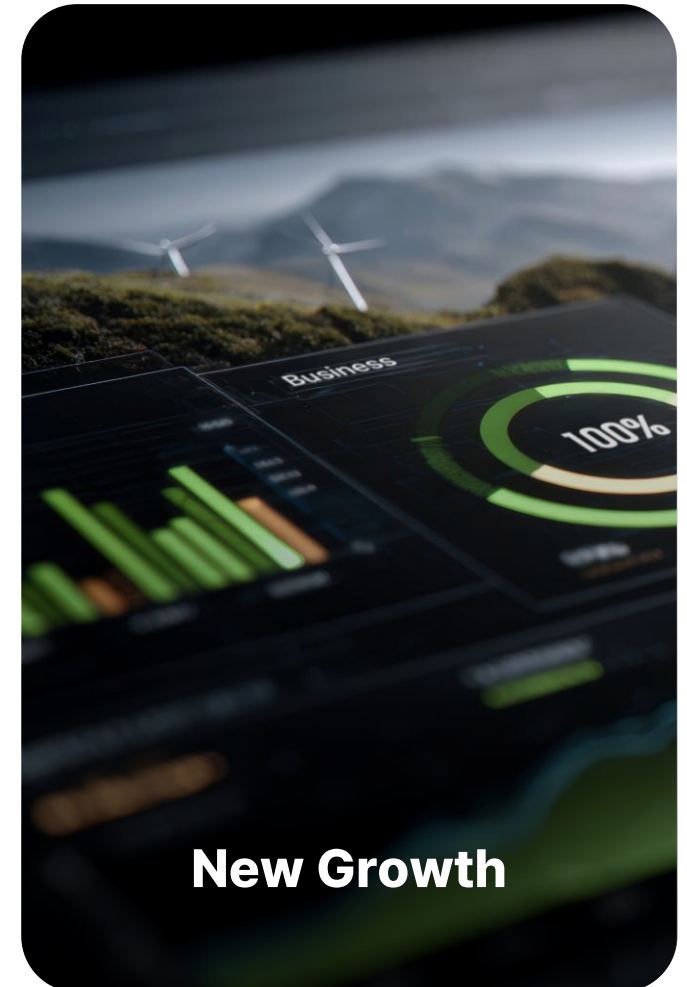
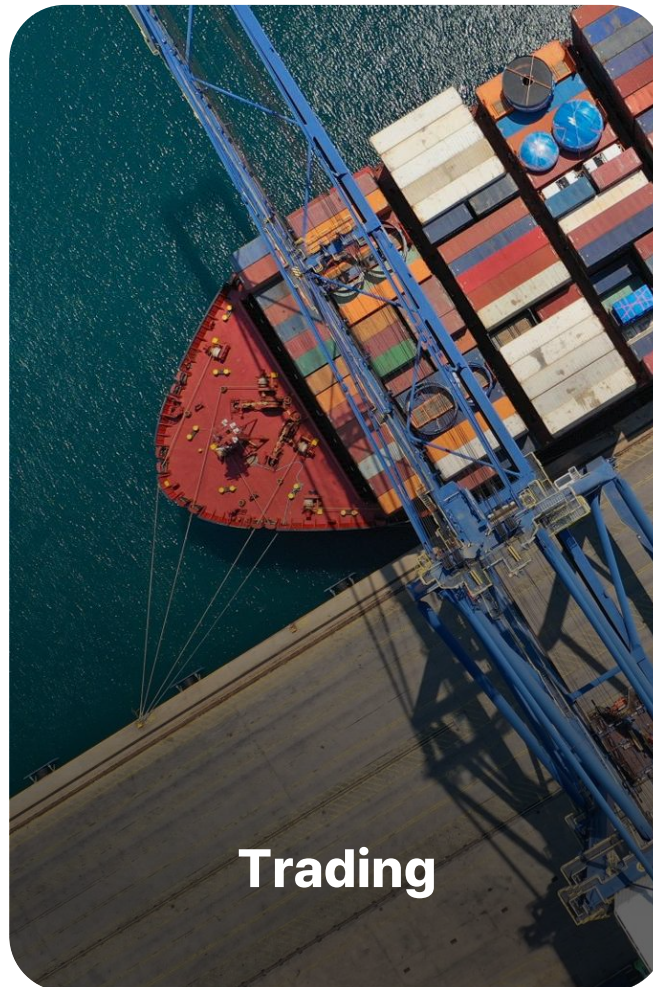
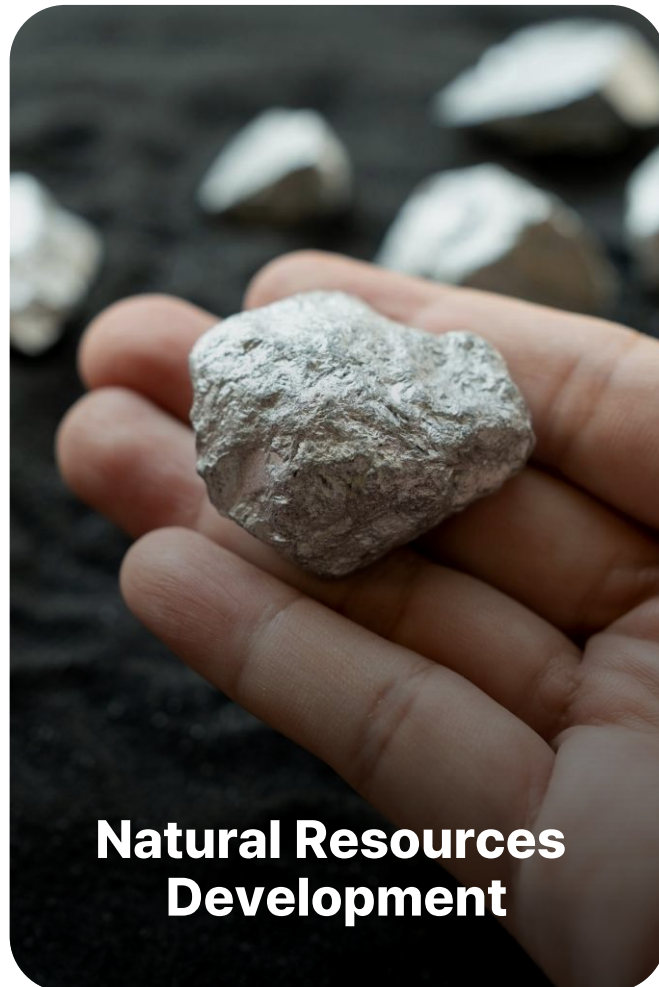
As Korea's sole SAP Platinum Partner for the world's leading ERP solution, SAP, BSG Partners provides enterprise system operation and management services to more than 100 companies. As an AWS partner, the company has strong capabilities in cloud transformation and AI- based system implementation, and is expanding its business portfolio through large-scale contract wins for its proprietary HR solution.

LX International Business Overview

- Natural Resources Development
- Trading
- New Growth

LX International contributes to enhancing customer competitiveness by delivering value that exceeds expectations.

We organically link diverse business areas while actively venturing into new fields, building a stable and balanced business portfolio. To prepare for a sustainable future, we are expanding into promising future businesses.



• ◦ ◦ Natural Resources Development

Minerals

Securing Key Resources

LX International is developing strategic mineral resources such as thermal coal, nickel, bauxite and copper in Indonesia, China, and other countries. Leveraging its capabilities in resource development, trading, and project organizing, the company is expanding its presence across the value chain for secondary batteries and electric vehicles. It actively pursues upstream (e.g., key mineral development), midstream (e.g., battery materials supply), and downstream business opportunities (e.g., battery recycling and component supply chain management), strengthening its long-term competitiveness.

Mine Development & Operations

- ✓ End-to-end execution across the resource development value chain, including mine development and investment, production and operations, and supply and sales.
- ✓ Continuously expanding volume, diversifying procurement and sales channels

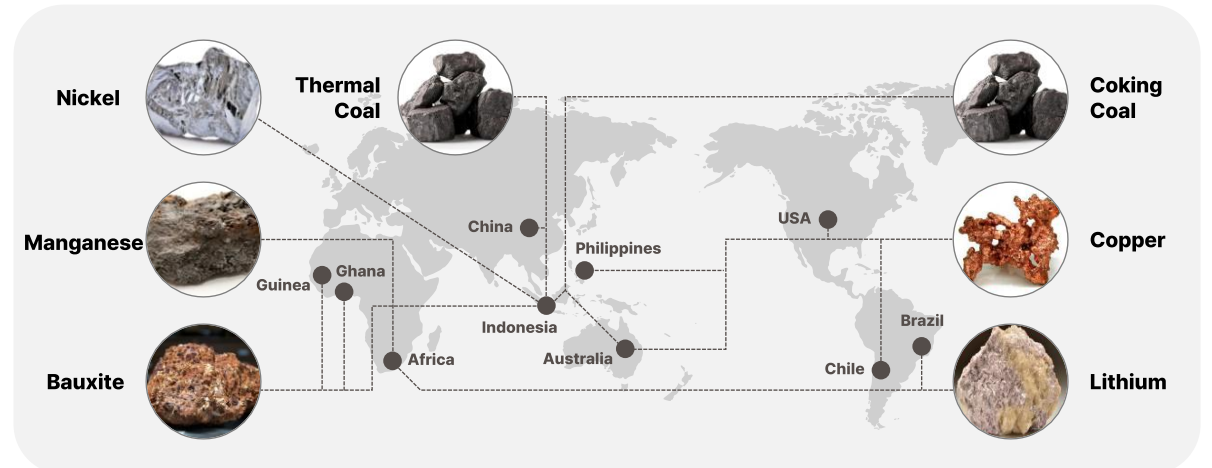
Investment Asset Status

Type	Nickel	Thermal Coal	
	AKP Mine	GAM Mine	Xinzhen Mine
Location	Sulawesi, Indonesia	East Kalimantan, Indonesia	Inner Mongolia, China
Equity Stake	69.57%	60%	30%
Reserves (Est.)	33 million tons	448 million tons	104 million tons
Production (2025)	2.7 million tons	20 million tons	8 million tons

AKP Nickel Production Expansion Plan



Pursuing Business Opportunities in 'Future-Critical Minerals'





**AKP Nickel Mine,
Indonesia**

Development of core battery minerals and materials

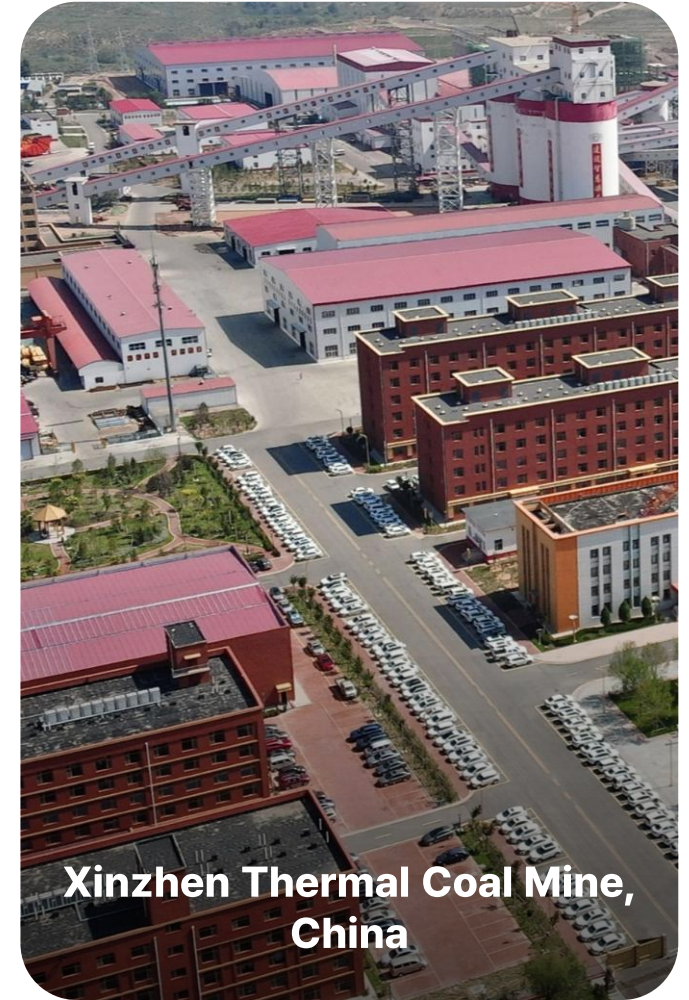
LX International became the first Korean company to acquire management control of an overseas nickel mine and is currently operating it. The company is also pursuing additional nickel assets while expanding into the battery materials value chain, including nickel sulfate, MHP (Mixed Hydroxide Precipitate), precursors, and cathode materials.



**GAM Thermal Coal Mine,
Indonesia**

Diversifying the resource portfolio through proven operational capabilities

LX International has successfully operated the GAM thermal coal mine in Indonesia, leveraging stable operations and strong profitability to build a competitive edge in the resource development sector. Based on this foundation, the company is actively pursuing strategic portfolio diversification into future-critical minerals such as nickel, bauxite and copper.



**Xinzheng Thermal Coal Mine,
China**

Stable operation of a thermal coal mine based on partnership with a Chinese partner

LX International has invested in a thermal coal mine located in China's largest coal-producing region, Inner Mongolia. Through collaboration with a local partner, the company has established a stable and reliable operational structure. The high-calorific-value thermal coal produced there is primarily supplied to the domestic Chinese market, serving as a strategic hub capable of responding flexibly to changes in China's energy demand.



• ◦ ◦ Natural Resources Development

Palm

Securing Key Resource

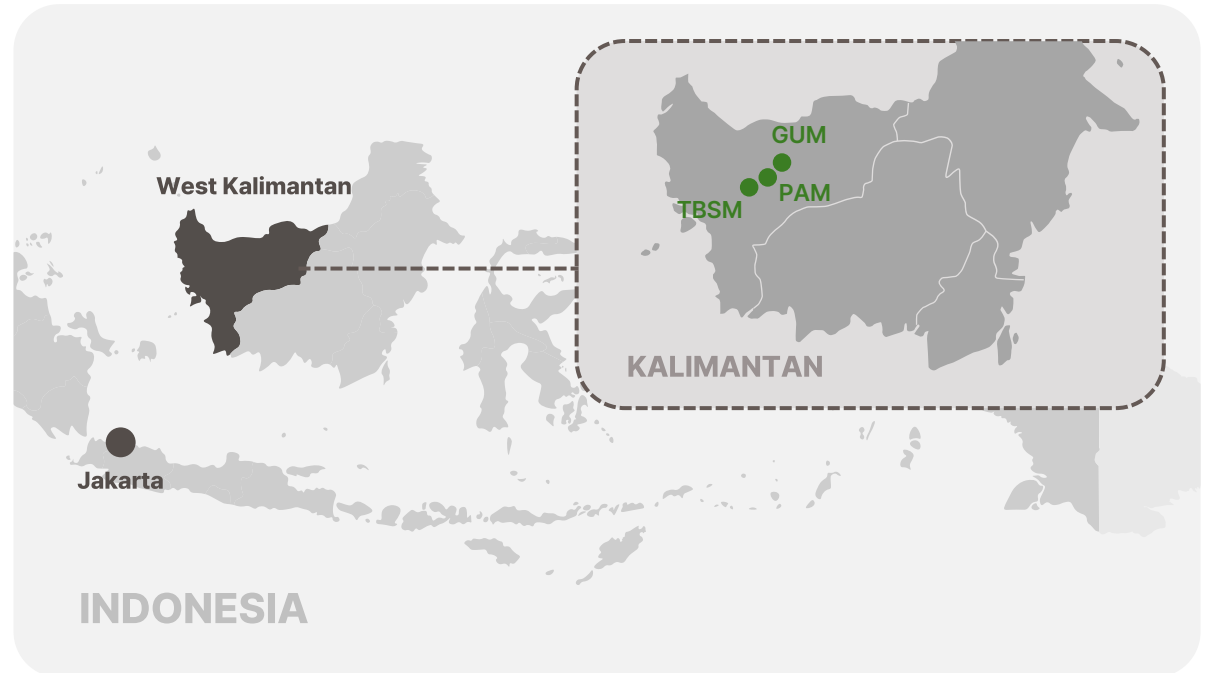
LX International operates three palm plantations and CPO (Crude Palm Oil) production facilities in West Kalimantan, Indonesia, ensuring a stable supply of CPO to the global market.

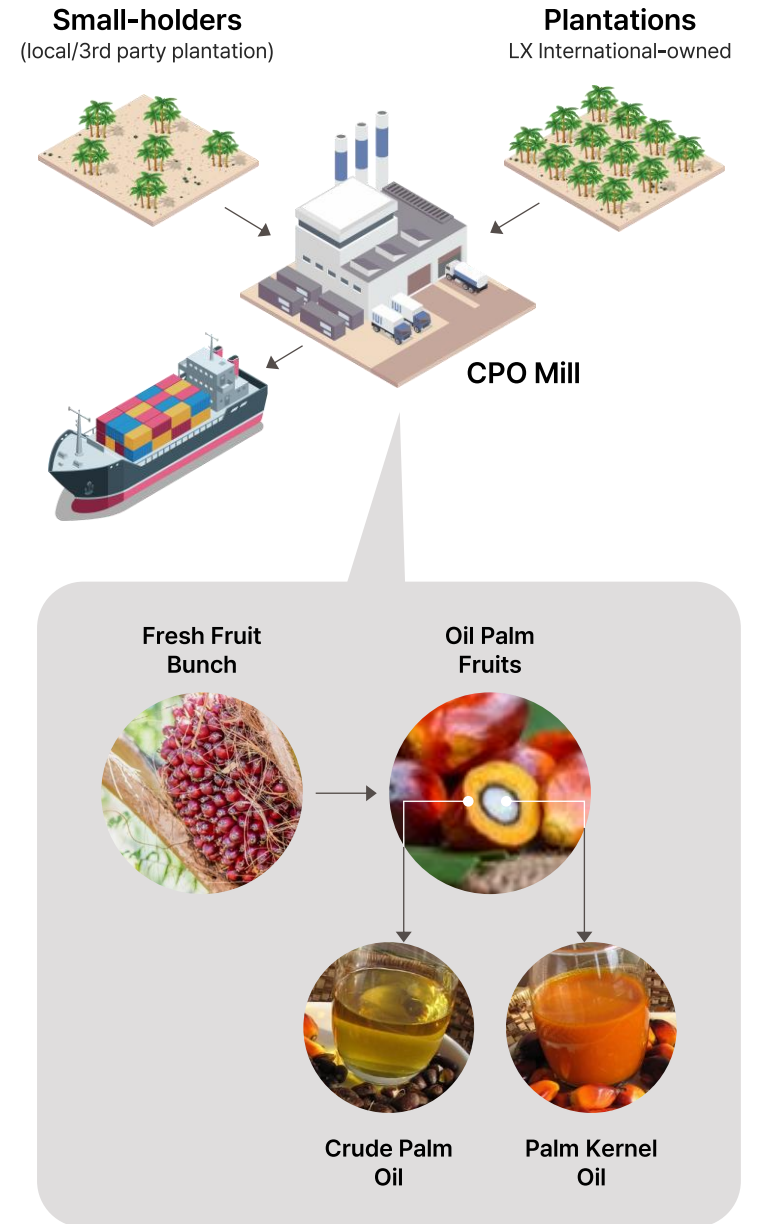
Palm Plantation Operation

- ✓ Investment, development, and operation of three palm plantations in Indonesia
- ✓ Production and distribution of Crude Palm Oil(CPO)
 - Production: 200,000 tons/year
 - Distribution Volume: 1.2 million tons/year

Type	PAM Plantation	TBSM Plantation	GUM Plantation
Location	West Kalimantan, Indonesia		
Equity Stake	100%	100%	100%
CPO Production	100,000 tons	60,000 tons	40,000 tons
Certification	RSPO*	ISPO*	ISPO*
Planted Area	24,000 ha		

* RSPO : Roundtable on Sustainable Palm Oil * ISPO : Indonesia Sustainable Palm Oil





◦ • ◦ Trading

Resources & Metals Trading

Providing integrated trading solutions

LX International trades key resources and materials such as thermal coal and nickel. Leveraging its global network, infrastructure, and industry-specific trading capabilities, the company provides differentiated customer value through integrated business solutions that connect suppliers and buyers.

Minerals Trading

- ✓ Stable supply of resources and raw materials based on strategic investments
 - Diversifying the mineral trading portfolio with thermal coal, nickel, and new minerals over the mid to long term
 - Entering targeted markets by region and mineral type, securing large-scale supply channels, and exploring joint investment opportunities

Category	Nickel	Thermal Coal	New Minerals
Volume (per year)	5 million tons	30 million tons	Bauxite, Copper etc.
Investment Assets	AKP Mine in Indonesia	GAM Mine in Indonesia, Xinzhen Mine in China	
Supply Regions	China, Indonesia, India, Southeast Asia, Korea, etc.		

Nickel



Thermal Coal



Bauxite



Copper



◦ • ◦ Trading

Materials Trading

Providing integrated trading solutions

LX International trades a wide range of industrial materials such as petrochemicals, steel products, IT components, and oils. Leveraging its global network, infrastructure, and industry-specific trading capabilities, the company provides differentiated customer value through integrated business solutions that connect suppliers and buyers.

Materials Trading

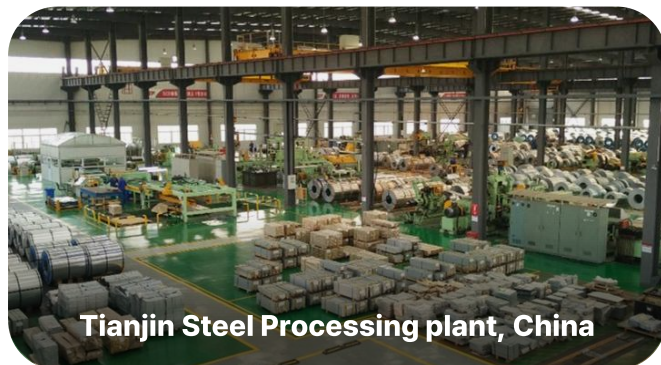
- ✔ Trading of chemical products such as methanol
- ✔ Equity investments in petrochemical plants and exclusive offtake rights
- ✔ Investment and operation of steel processing plant

Investment Asset Status

Steel Coil	Tianjin Steel Processing Plant, China
	Haiphong Steel Processing Plant, Vietnam
	PWPC Coil Center, Poland
Urea	Inner Mongolia Urea Fertilizer Plant, China
Glass	LX Glas, Korea

New Business Areas

Metals	Steel sheets, steelmaking raw materials, and auxiliary materials for EVs
Petrochemicals	High-performance chemical materials



◦ • ◦ Trading

Oil & Fat Trading

Providing integrated trading solutions

LX International trades a wide range of industrial materials such as petrochemicals, steel products, IT components, and oils. Leveraging its global network, infrastructure, and industry-specific trading capabilities, the company provides differentiated customer value through integrated business solutions that connect suppliers and buyers.

Oil & Fat Trading

- ✓ Stable supply of palm oil(CPO) based on investment assets
 - Continuously expanding sales and distribution volume by leveraging the palm industry network
 - Expanding the supply of palm-related products while identifying new oil trading opportunities and reviewing potential co-investments

Category	Crude Palm Oil, RBD Palm Oil	Under development
Volume (per year)	1.2M tons	Palm byproducts, Used Cooking Oil (UCO), Sustainable Aviation Fuel (SAF), Soybean Oil, Other edible oils
Investment Assets	Palm Plantations(PAM, TBSM, GUM) in Indonesia	
Supply Regions	Indonesia, Southeast Asia, India, Middle East, China, Korea	



Oil Palm Tree



Oil Palm Fruits



Crude Palm Oil



Biofuels

◦ • ◦ Trading

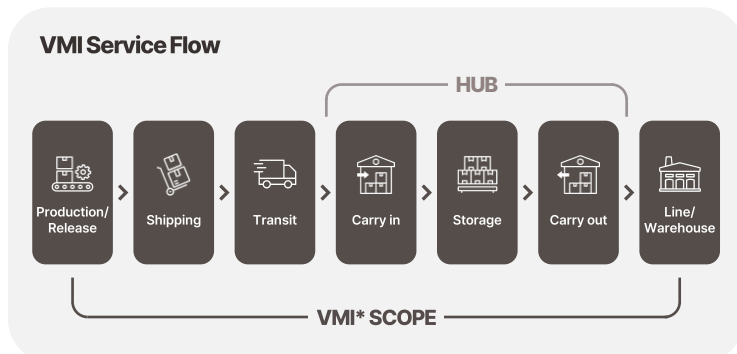
IT Component Trading

Providing integrated trading solutions

LX International trades a wide range of industrial materials such as petrochemicals, steel products, IT components, and oils. Leveraging its global network, infrastructure, and industry-specific trading capabilities, the company provides differentiated customer value through integrated business solutions that connect suppliers and buyers.

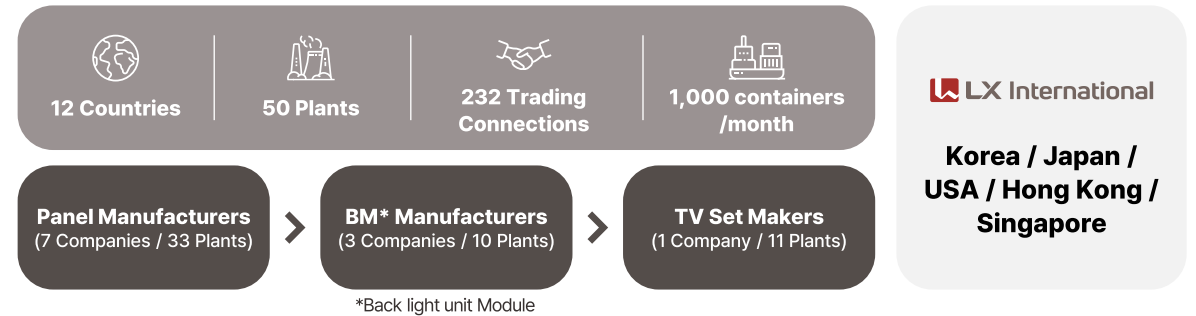
IT Component Trading

- ✓ Transaction support services for suppliers and buyers
 - Inventory and logistics management
 - Procurement and risk management
- ✓ Integrated supply chain solutions(VMI*)
 - Optimizing the cost structure across business processes (purchasing, procurement, customs clearance, warehousing, operations, and transportation) and delivering differentiated value to customers



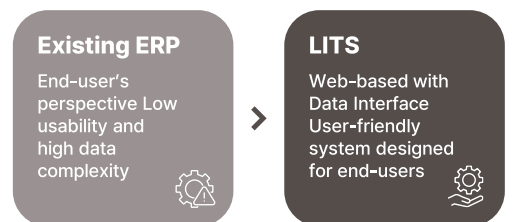
* VMI (Vendor Managed Inventory): A supply chain management strategy in which inventory is managed by the supplier based on the demand and production plans of the customer, enabling timely and efficient deliveries

Display Material VMI Trading Structure



Real-Time Data Management System (LITS)

LITS (LX International Trading System) is a business support system that enables sustainable operations by integrating data across companies. It is currently connected with over 50 plants of global top-tier LCD manufacturers and 6 international logistics hubs, including logistics partner systems. The system enables real-time visibility into logistics status, warehouse inventory, purchase/sales data, and production information, helping minimize waste and enable fast, data-driven decision-making.



◦ ◦ • **New Growth**

New Growth

Developing Next-Generation Energy Sources

LX International is expanding its portfolio in renewable energy, including biomass, hydropower, solar, and biogas. The company secures and trades carbon credits from these activities, while also developing and investing in clean fuel businesses as part of its efforts to discover next-generation energy sources.



Energy Infrastructure

- ✔ **Promoting Renewable Energy Projects**
 - Biomass power in Korea, hydropower and solar energy in Indonesia, etc.
- ✔ **Operation and Management of Infrastructure Assets**
 - Gas-fired power plant in Oman, combined heat and power(CHP) plant in China, Urea fertilizer plant in China
- ✔ **Carbon Credit Development and Commercialization**
 - Linked to renewable energy projects: Establishment of a carbon credit portfolio of 310,000 tons per year (UN project)



Power Solutions

- ✔ **Expansion of ESS (Energy Storage System) projects as a core solution for power stabilization**
- ✔ **Development of port infrastructure projects to support offshore wind installation**
- ✔ **Development of new businesses aimed at entering emerging markets such as the Middle East and India**








◦ ◦ • **New Growth**

New Growth

Developing Next-Generation Energy Sources

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Energy Infrastructure Investment Portfolio

				
Poseung Biomass Power Plant	Hasang Hydropower Plant	Musandam Gas Power Plant	Wuwei CHP Plant	Inner Mongolia Urea Plant
Location	Pyeongtaek, Korea	Indonesia	Oman	China
Equity Stake	63.3%	95%	18%	29%
Output Type	Electricity, Steam	Electricity	Electricity	Electricity, Steam
Capacity	43MW	41MW	120MW	700MW
				1.05M tons (Annual Urea Production)

◦ ◦ • **New Growth**

New Growth

Developing Next-Generation Energy Sources

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Carbon Credit Project Status

Category	Hydropower Plant	Biogas Power Plant	
		Palm Plantation (TBSM) (West Kalimantan, Indonesia)	Palm Plantation (PAM) (West Kalimantan, Indonesia)
Project Overview	Contributing to carbon reduction by generating carbon-free electricity using the head of water	A resource-circulating project that captures biogas generated during palm plantation wastewater treatment and converts it into electricity	
Investment Assets	Hasang Hydropower Plant (Sumatra, Indonesia)	Palm Plantation (TBSM) (West Kalimantan, Indonesia)	Palm Plantation (PAM) (West Kalimantan, Indonesia)
Annual Carbon Credit Generation	210,000 tons	40,000 tons	60,000 tons





Sustainability Management

- ESG
- Social Contribution

ESG

Sustainable Future with Business Solution

LX International actively implements ESG management to deliver new value to customers and to build a sustainable future. Based on the objectives of each ESG pillar—Environmental (E), Social (S), and Governance (G)—the company establishes clear strategic directions and key initiatives and implements them systematically.

Strategic Directions

Environmental

Green Earth, Green System

Establishment of environmental management and data governance systems

Environmental

Minimization of Our Impact

Minimization of environmental impact and response to climate change

Social

Values for all – People and Communities

Co-prosperity with stakeholders and creation of social value

Governance

Responsibility and Governance

Responsible management through transparent governance

Key Strategies

1

Enhancement of environmental management systems

2

Establishment of data-driven ESG performance management processes

3

Minimization of environmental impact at business sites and expansion of resource circulation

4

Implementation of carbon neutrality and response to climate change

5

Co-prosperity management with local communities and stakeholders

6

Strengthening ESG management systems across the sustainable supply chain

7

Enhancement of ESG governance

8

Expansion of stakeholder engagement and communication channels

Social Contribution

Promoting social contribution activities centered on the core values of Link, Future and Human

LX International promotes various social contribution activities based on LX Group's core values—Link, Future, and Human—to build a sustainable society and contribute to the sustainable growth of local communities.



Link

Establishment of a co-prosperity network with local communities at home and abroad

Domestic community partnership: Implementation of a public-private-nonprofit collaboration model through participation in the 'Gwanghwamun One Team' initiative

Support for self-reliance of global communities: Infrastructure improvement near overseas operations (bridges, road repairs), provision of medical services, and enhancement of local educational environments

Future

Creation of sustainable value for future generations and the environment

Support for future generations: Reduction of educational disparities through support for local children's centers and childcare facilities

Environmental stewardship: Biodiversity conservation activities and company-wide plogging campaigns for environmental cleanup

Human

Warm and thoughtful sharing and care for underprivileged communities worldwide

Support for vulnerable groups: Tailored welfare support for underprivileged communities, including the provision of essential food supplies

Sharing hope initiatives: Support for the Make-A-Wish program for children with critical illnesses and operation of regular blood donation campaigns



APPENDIX

- Global Networks
- Financial Highlights



Head quarters

- Korea(Seoul)

Regional Strongholds (4)

- Indonesia Regional HQ (Jakarta)
- India Regional Office (New Delhi)
- China Regional Office (Shanghai)
- Middle East Regional Office (Dubai)

Overseas Corporations (7)

- Indonesia(Jakarta)
- Japan(Tokyo)
- Singapore
- China (Hong Kong)
- China (Shanghai)
- United States(Los Angeles)
- Europe (Frankfurt, Germany)

Overseas Branches (19)

- China (Beijing, Lanzhou, Qingdao, Guangzhou, Shenzhen, Ordos)
- India (Mumbai, New Delhi)
- UAE (Dubai)
- Oman (Muscat)
- Türkiye (Istanbul)
- Vietnam (Hanoi, Ho Chi Minh)
- Russia (Moscow, Yakutsk)
- Taiwan (Taipei)
- Thailand (Bangkok)
- Philippines (Manila)
- Australia (Perth)

Invested Assets (15)

- PT. AKP Nickel Mine (Indonesia)
- PT. GAM Thermal Coal Mine (Indonesia)
- PT. PAM Palm Plantation (Indonesia)
- PT. TBSM Palm Plantation (Indonesia)
- PT. GUM Palm Plantation (Indonesia)
- PT. BNE Hydroelectric Power Plant (Indonesia)
- Xinzhen Thermal Coal Mine (China)
- Tianjin Steel Processing Plant (China)
- Wuwei Cogeneration Power Plant (China)
- Inner Mongolia Urea Fertilizer Plant (China)
- Haiphong Steel Processing Plant (Vietnam)
- PWPC Coil Center (Poland)
- LX Sakha Center (Russia)
- LNG Project (Qatar)
- Musandam Power Plant (Oman)

	2023	2024	2025
(Unit: USD million)			
Assets	6,125	6,548	6,559
Current Assets	3,090	3,356	3,294
Non-current Assets	3,035	3,191	3,265
Liabilities	3,769	4,114	4,073
Current Liabilities	1,998	2,491	2,242
Non-current Liabilities	1,772	1,623	1,831
Equity	2,356	2,439	2,486



(Unit: USD million)

2023

2024

2025

Revenue**11,119****12,198****11,747****Operating Profit****332****359****205****Profit Before Tax****263****338****143****Net Profit****148****198****111**



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